

Job Requirements

| Job Title | Reporting to | Responsible for |
|---------------------------------|-----------------|---|
| Chief Nurse & Midwifery Officer | Chief Executive | Deputy Chief of Nursing, Midwifery & Quality Deputy Chief Pharmacist Head of Safeguarding |
| Approximate Salary: £125,000 | | |

This document outlines requirements of the job role and person specification. It is intended to give the post holder an appreciation of the role and range of duties to be undertaken. It does not attempt to detail every activity. Specific tasks and objectives will be agreed with the post holder at regular intervals.

Job Purpose

BPAS are an independent healthcare charity which, for more than 55 years, has been advocating and caring for women and couples who decide to end a pregnancy. We are the leading specialist of abortion advice and treatment in the UK, supporting over 100,000 women a year in over 50 healthcare clinics nationwide.

Having come through a period of significant challenges, BPAS now has a clear strategy and vision in place, including the delivery of a new model of care, putting our patients and people at the heart of our services. We are developing new innovative pathways, including digital services, that will need your clinical expertise to drive forward and deliver the best outcomes.

BPAS' vision is for a society in which women are trusted to make their own reproductive choices with access to the information and services needed to exercise those choices. The Chief Nurse and Midwifery Officer is an integral part of the Leadership Team, sharing the collective responsibility, as a member of the Executive Leadership Team, for the key issues facing BPAS. This role has responsibility for clinical services encompassing nursing, midwifery, pharmacy and multidisciplinary clinical teams across BPAS. You will be a values driven leader who can inspire staff and trustees, as well as wider stakeholders, fostering a culture driven by our collective purpose

You will be responsible for ensuring safe and effective care is delivered to our patients in the most efficient manner possible without compromising on patient choice. Your strategic experience and insight will support the CEO and fellow Executives during one of the most exciting, stretching periods of our evolution.

Principle Duties and Responsibilities

1. Strategic Accountability

- 1.1. Be an integral part of the Executive Leadership sharing corporate responsibility with executive colleagues for the development of the BPAS strategy, financial and cost improvement plan
- 1.2. Provide strong visible leadership and shape the Clinical Directorate structure to co-ordinate capacity across BPAS enabling excellent patient choice and care
- 1.3. Be the expert voice on nursing, midwifery, and multidisciplinary clinical services within the Executive Leadership Team and at the Board.
- 1.4. Ensure a clear vision and credible strategy is in place for our model of care, with robust plans to deliver it
- 1.5. Provide the board with advice and expertise on policy and practice relating to clinical standards, quality and patient safety across all care pathways.
- 1.6. Be the Executive lead for Safeguarding and Infection Prevention and Control.
- 1.7. Provide a professional reference for BPAS in liaison with external stakeholders and professional bodies, such as Nursing and Midwifery Council, Faculty of Sexual & Reproduction Health

1.8. Engage with key stakeholders such as ICBs, acute Trusts and other provider organisations and other external agencies to ensure an integrated health and care approach

2. Clinical and Operational Leadership

- 2.1. Lead the improvement of clinical outcomes, patient safety, clinical standards, patient experience and clinical productivity, ensuring inclusive compassionate care is provided to our patients
- 2.2. Ensure there is Nursing/midwifery management, capacity and capability to deliver excellent patient
- 2.3. Lead the development of Nursing, midwifery and Pharmacy teams, ensuring high quality patient services with the accountability of key performance standards
- 2.4. Provide visible and accessible leadership to support the delivery of services
- 2.5. Embed robust systems and processes for learning, continuous improvement and innovation across BPAS services
- 2.6. Give assurance that clinical risk, incident reporting, investigations, and professional performance policies and processes are in place and effective
- 2.7. Provide positive leadership and develop and implement long term strategic workforce plans
- 2.8. Ensure the triumvirate model of working is embedded throughout the organisation
- 2.9. Be responsible for ensuring the delivery and leadership of services to patients, in accordance with agreed objectives, targets, quality standards, controls and resource constraints.
- 2.10. Anticipate and manage opportunities and problems through the effective use of operational performance management systems; leading recovery plans and trajectories where performance requires intervention and support.
- 2.11. Provide executive oversight of medicines management systems in collaboration with pharmacy leadership.
- 2.12. Ensure medicines-related risks are effectively identified, managed and reviewed within the wider clinical governance framework.

3. Performance Management & Professional Standards

- 3.1. Lead multi-disciplinary teams and cross organisational projects, contributing to the development of a high support high challenge culture across the organisation
- 3.2. Develop a framework to ensure a strong infrastructure for leadership, including the development of a competency framework to drive succession planning
- 3.4. Ensure that there is strong culture and supporting systems in place that enables clinicians to discharge their professional obligations to raise concerns openly and safely
- 3.5. Working with the CPO embed a process for setting clear objectives, monthly one to ones and appraisals across the directorate
- 3.6. Ensure the continuous professional development and training for is in place Is in place for nursing, midwifery and allied clinical staff, supporting them to achieve revalidation. Hold direct reports to account, setting clear expectations and address any performance issues, supporting training and development where needed

4. Governance & Quality

- 4.1. Working with the CMO to lead and implement overall clinical governance, and for high standards of clinical practice and performance, in particular ensuring the contribution of clinical staff to the overall requirements of the organisation.
- 4.2. Provide executive leadership for integrated clinical governance, quality and safety across BPAS, working in partnership with the Chief Medical Officer on matters relating to medical governance
- 4.3. Encourage, support and develop evidence-based practice, promoting and developing innovative and creative approaches to quality and performance, establishing appropriate targets and scope for continuous improvement
- 4.4. Responsible for ensuring that services to patients delivered within BPAS are safe, effective and compassionate.
- 4.5. Personally, promote a culture of openness and transparency in line with the duty of candour and ensure incidents of poor care and harm are reported and investigated openly and widely and that clear changes and improvements to practice are implemented within the agreed governance framework.

- 4.6. Lead on ensuring effective systems and processes are established and maintained, thereby enabling the clinical governance and risk management agenda to be delivered. working in partnership with the Chief Medical Officer
- 4.7. Ensure robust arrangements are in place to ensure the highest standards of corporate and clinical governance are maintained.

5. Financial Management

- 5.1. Lead on cost improvement initiatives relating to the delivery of clinical services and workforce
- 5.2. Undertake the development of business cases, including the assessment of implications and ensuring that a post-implementation review of approved business cases is undertaken.
- 5.3. Undertake and fulfil budgetary responsibilities associated with directorate.
- 5.4. Support delegated budget holders and ensure that they successfully fulfil their financial responsibilities and meet the financial competencies required in their role.
- 5.5. Operate within the agreed income and expenditure budget, working to ensure financial performance is optimised.
- 5.6. Provide adherence to BPAS Delegated Authorities and work with relevant colleagues to ensure that controls and processes are in place to achieve financial balance.

6. General

- 6.1. Ensure that colleagues are treated fairly and can speak openly, behave at all times in a non-discriminatory way and challenge any behaviour of others that does not reflect the BPAS values.
- 6.2. Leads by example reflecting the organisational values, committed to equity and inclusion and passionate about the development of others
- 6.3. Understands the nature of an Executive Leadership appointment, particularly responsibilities towards the governance of the organisation in line with Charities Commission, CQC and NHS England expectations and regulations.
- 6.4. Adheres to BPAS Information Governance requirements, treating all information as confidential and abides by the Data Protection Act.
- 6.5. Complies with the policies of the organisation including BPAS health, safety and environment.
- 6.6. Adheres to BPAS Infection Control Policies and makes every effort to maintain high standards of Infection Control at all times (recognising that Infection Control is everyone's responsibility, whether clinical or non-clinical)
- 6.7. Takes responsibility to safeguard young people and to protect vulnerable adults. Ensures that policies and legislation relating to child protection and safeguarding of children, young people and vulnerable adults are adhered to. Embodies and promotes an approach where all staff are aware of their individual responsibilities to report any safeguarding concerns and ensures they know the correct escalation and referral mechanisms in their area of work.
- 6.8. Demonstrates personal commitment and contribution to effective teamwork across the full range of BPAS activities including the maintenance of effective liaison with internal and external key people and organisations.
- 6.9. Values, promotes and commits to equality of opportunity, equity, diversity and inclusion. Endeavours to integrate these values into all activities.
- 6.10. Attends training relevant to role and as provided, and actively and continuously reviews all work-related activities to contribute and suggest areas for improvement.
- 6.11. Undertakes any other tasks which are commensurate with the level and responsibilities of the post.

Executive Leadership Team

The following qualities, traits and skills are deemed essential for Executive Leaders guiding BPAS towards success, making critical decisions and inspiring others to achieve their best.

1. **Vision:** Able to articulate a clear and compelling vision for the future of the organisation to inspire and motivate others to work towards common goals.

2. **Strategic thinking:** Able to think strategically and anticipate future challenges and opportunities. Skilled at developing long-term plans and setting priorities to achieve strategic objectives.
3. **Decisiveness:** Able to make tough decisions and act, particularly in uncertain or high-pressure situations. Skilled at gathering relevant information, weighing pros and cons, and able to act decisively to contribute to moving the organisation forward.
4. **Emotional intelligence:** Able to understand and manage own emotions and empathise with others. Aware of wider-team feelings and motivations, and able to use this understanding to build positive relationships
5. **Integrity:** Demonstrates ethical and inclusive leadership, gaining the trust and respect of employees and stakeholders. Acts honestly and transparently, making equity and inclusiveness a reality through leading by example, adhering to ethical principles and organisational values.
6. **Communication:** Demonstrates effective communication skills through ability to convey vision, goals, and expectations clearly - inspiring others through words and actions.
7. **Adaptability & Flexibility:** Able to evolve, adapt and thrive throughout changing environments and circumstances. Demonstrated ability to foster positive work environments in all situations.
8. **Innovation & Improvement:** Embraces innovation and continual improvement, remaining open to new ideas and approaches. Encourages creativity within the organisation, staying ahead of latest developments and competition and adapting to changing market conditions.
9. **Accountability:** Takes responsibility for the actions and the outcomes of their decisions. Demonstrates ability to hold themselves and their team accountable for meeting objectives and learning from mistakes.
10. **Delegation & Empowerment:** Able to delegate appropriately and effectively and, by doing so, empowers and develops others, by providing resources, support, and opportunities for growth. Fosters a culture of collaboration and recognises outstanding performance.
11. **Resilience:** Demonstrates ability to bounce back from setbacks and maintain composure under pressure, staying focused and able to offer guidance to others through challenging times.
12. **Strategic Networking:** Builds strong networks of relationships with key stakeholders, peers, and industry leaders to provide valuable insights, partnerships, and support. Prioritises and maintains visibility throughout the organisation.

Person Specification

(‘Desirable’ Criteria are marked in Italics)

Education / Qualifications / Training / Experience

- Full NMC registration and evidence of revalidation
- Formal management/leadership training or significant experience gained within a healthcare setting at a senior level
- Demonstrable experience of setting clear objectives with teams, encouraging personal development and addressing performance management issues
- Proven experience of operating at a board level within a comparable organisation
- Proven experience of leading a team of senior nurses, midwives and clinical professionals, ensuring effective communication from floor to board
- Proven experience and ability in managing operational performance with tight financial constraints demonstrating effective budget management.
- Experience of capacity planning and translating organisation strategy and vision into operational objectives.
- Evidence of successfully leading significant organisational change in developing new models of healthcare delivery
- Demonstrate experience of building, maintaining, and utilising successful relationships with all staff especially clinicians within complex organisations
- Previous experience in abortion/gynae services (desirable)

Knowledge & Skills

- An understanding of healthcare planning process and key national reproductive healthcare issues
- Knowledge of the clinical requirements in delivering NHS funded and contracted services
- A detailed knowledge of the regulatory requirements, validation and revalidation of clinical workforces
- Highly effective communication skills – must be able to articulate complex issues to a wide range of recipients, both written and verbally
- Detailed understanding of approaches to clinical and process improvement
- Excellent presentation skills with the ability to engage and influence diverse audiences.
- Strong interpersonal and negotiating skills, with the ability to engage, build and sustain relationships both within BPAS and within external organisations.
- Able to demonstrate sound financial management skills and understand business centred approach to healthcare provision.
- Excellent organisational and time management skills to meet competing priorities.
- Able to take 'tough' decisions and calculated risks and see required action through.
- Demonstrates strong commitment to action to achieve equality and diversity in the workforce and for the community.
- Well-developed IT literacy
- Ability to share vision and engender ownership in others.
- Exhibits a drive, energy and enthusiasm and resilience to drive through and achieve end results and improvements.

Values & Behaviours

- Possesses a genuine passion for the organisation's charitable aims, mission, vision and values
- Able to lead with compassion and empathy whilst remaining clear on expectations and deliverables
- Able to maintain strict confidentiality
- Remains calm under pressure
- Possesses drive, enthusiasm and energy
- Builds professional and personal credibility to gain support
- Confidence in ability to deliver
- Ability to work under pressure
- Committed to equality, diversity and inclusion and anti-racism

General

- Participation in the on call rota at weekends and evenings
- Able to travel to other sites, and work additional hours as necessary
- Able to participate in the on call rota outside of core working hours
- Commitment to a woman's right to choose abortion

| | Agreed by manager / employer | Agreed by job holder |
|-------------------|-------------------------------------|-----------------------------|
| Signature | | |
| Print Name | | |
| Date | | |

Terms & Conditions of Employment

Job Title: Chief Nurse & Midwifery Officer

Location: Hybrid - Home working with days in Head Office Leamington Spa and BPAS Units when required.

BPAS Head Office, Orion House, Athena Drive, Tachbrook Park, Leamington Spa, CV34 6RQ

Salary: £125,000

Hours Per Week: 36 hours Monday to Friday

NB: Shifts that are longer than 6 hours, will include a 30 minutes unpaid break.

On call

All members of the C-Suite will be required to participate in an on-call rota. The On-Call policy and procedure is being reviewed and revised, and will be discussed in further details once finalised

Holidays:

34 days per year, including Bank Holidays. (Pro-rata for part time staff)

Life Assurance:

Cover equivalent to 3 times salary

Pension Scheme:

You will become an active member of the BPAS personal pension plan after 3 months of employment if you are an 'eligible jobholder' under auto-enrolment rules (or if not, you can choose to join). You will also have the opportunity to contribute more than the statutory minimum into the pension scheme, on a sliding scale, with BPAS contributing a maximum 7% of salary.

Training:

At BPAS our staff are our most important asset. It is policy that staff participate in appropriate training and development opportunities to enable them to perform their job to a degree that assures clients of a quality service and provides personal satisfaction to the member of staff. This may involve travelling to Head Office or other UK locations.

Working with us:

Alongside a supportive and friendly working environment, BPAS has generous benefits including life assurance cover at 3 times salary, 34 days annual leave per year and a defined contribution pension scheme you will also have access to our employee benefits programme through BHSF which includes special health and wellbeing services, as well as lifestyle offers for you and your family. This includes various salary sacrifice schemes, counselling services and free private GP appointments.

Safer Recruitment at BPAS:

BPAS is committed to safeguarding and promoting the welfare of vulnerable adults, children and young people through the adoption of a safer recruitment framework in the hiring of new applicants which includes a number of pre-employment checks.

Safer recruitment at BPAS ensures a thorough review and assessment of the skills, qualifications, experience and values of all applicants in relation to working with vulnerable people. It is vital that candidates who are recruited at BPAS are safe and contribute to high standards of client care. The selection and recruitment of applicants will be conducted in a professional and responsive way in compliance with current employment and safeguarding legislation

Fit & Proper Persons

BPAS must ensure that all Director and Board appointments meet the 'fit and proper persons test' - the regulations place a duty on NHS providers not to appoint a person or allow a person to continue in their role if this test is not met.

The requirements of Regulation 5 of the Regulated Activities are that the following requirements must be satisfied to appoint to a director / Board role;

- The individual is of good character
- The individual has the qualifications, competence skills and experience which are necessary for the relevant office or position or the work for which they are employed

- The individual is able by reason of their health, after reasonable adjustments are made, to properly perform tasks which are intrinsic to the office or position for which they are appointed or to the work for which they are employed
- The individual has not been responsible for, privy to, contributed to or facilitated any serious misconduct or mismanagement (whether unlawful or not) in the course of carrying on a regulated activity or providing a service elsewhere which, if provided in England, would be a regulated activity; and,
- None of the grounds of unfitness specified in Part 1 schedule 4 apply to the individual (as per the Regulated Activities Regulations).

Full List of FPPR Checks/Tests

As outlined in the NHSE Framework, a full Fit and Proper Person assessment will consist of:

- Self-attestation / declaration form signed
- Right to Work / Identity checks
- Employment history:*
 - To include detail of all job titles, organisation departments, dates, and role descriptions.
 - Any gaps that are because of any protected characteristics, as defined in the Equality Act 2010, do not need to be explained.
- Board member reference (if applicable)*
- Employment / Professional / Character References:*(see section 5.4 of the policy)
- Highest level of qualification check (relevant to the position)
- Date of professional register check (e.g. membership of professional bodies)
- Disqualification from being a charity trustee check
- Disqualified directors register check
- Financial Integrity check (which covers bankruptcy, insolvency, CCJs and Court Orders)
- Compliance and Sanctions Database check
- Employment tribunal judgement check
- Disciplinary findings
 - any upheld findings concerning employee behaviour, such as misconduct or mismanagement, this includes grievances (upheld) against the individual,
 - any whistleblowing / FtSU claims against the individual (upheld)
 - any disclosures regarding ongoing and discontinued investigations relating to Disciplinary / Grievance / Whistleblowing / Employee behaviour should also be recorded.
- Social media check
- Type (and date) of DBS disclosed* †
- Date of Occupational Health clearance*†

* Fields marked with an asterisk (*) – these do not require validation as part of the annual FPPR unless a specific reason arises. However, these fields should still be updated in the event of a change to the information held.

† While not requiring annual validation, checks will be refreshed and reviewed on a three-year cycle.

How To Apply

To submit an application, please email recruitment@bpas.org with the reference CNMO and include the below:

- A Curriculum Vitae (CV) with education and professional qualifications and full employment history. Please include daytime and evening telephone contact numbers and e-mail addresses.
- A supporting statement that should outline your motivation for applying, what you believe you can bring to the role, and how your skills and experience align with the role description and candidate profile.
- Responses to the applications questions below

Application Questions

1. What does 'Values Driven Leadership' mean to you and how has this shaped your career to date?
2. What are your views on abortion? How do you feel about patients returning multiple times for abortion care?
3. How would you strengthen clinical governance, quality, and patient safety across nursing, midwifery and multidisciplinary services at BPAS, and how would you promote a culture of openness, learning and continuous improvement?
4. How will you lead the development and delivery of a sustainable nursing, midwifery, pharmacy and multidisciplinary workforce that delivers safe, compassionate and high-quality care, while supporting staff development, succession planning and a positive clinical culture?

Indicative Timetable:

Closing date for applications: Friday 20th February 2026 – 9am

Preliminary Interviews (Teams): WC 2nd March 2026

Final Interviews (In Leamington Spa): WC 9th March 2026